External Engagement Committee

# June 2024



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**External Engagement Committee** 2:15 p.m.\*\* June 6, 2024 Kyle Hall, Room 340, Radford, VA

DRAFT

Agenda

- Call to Order Ms. Lisa W. Pompa, Chair Approval of Agenda Ms. Lisa W. Pompa, Chair **Approval of Minutes** Ms. Lisa W. Pompa, Chair o March 21, 2024 **Economic Development and Corporate Education Report** o 2023-24 Highlights o IMPACT Lab Update o Economic Development Initiatives
- **University Advancement Report** 
  - o Advancement Strategy Review
  - o Campaign and Fundraising Updates
  - Faculty/Staff, Alumni and Student Stories 0
- **Other Business**

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Adjournment

Ms. Penny Helms White, Vice President for University Advancement

Ms. Lisa W. Pompa, Chair

Ms. Lisa W. Pompa, Chair

\*\* All start times for committee meetings are approximate. Meetings may begin either before or after the listed approximate start time as committee members are ready to proceed.

#### **COMMITTEE MEMBERS**

Ms. Lisa W. Pompa, Chair Mr. James C. Turk, Vice Chair Ms. Betsy D. Beamer Dr. Betty Jo Foster Mrs. Jennifer Wishon Gilbert

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Dr. Angela Joyner, Vice President for Economic Development and Corporate Education

# Meeting Materials



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# Economic Development and Corporate Education



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**Board of Visitors** 





# Vinod Chachra IMPACT Lab

June 2024

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# 2023-2025 Goals

Strategy	Tactic	Metrics	Baseline	Target	Progress	Status
Grow non-traditional enrollment and associate revenue	Market programs, expand partnerships and program portfolio	For CBE/CE programs, measure enrollment, revenue, completion rate, number of active partnerships, and number of CBE/CE program launches	Completion rate: 66% Partnerships: 5	Enrollment: 472 Revenue: \$1.3M Completion rate: 70% Partnerships: 12(new), each with minimum of 5 enrollees Program Launches: 2, each with a minimum of 10 enrollees	Off-track Enrollment: 223 Revenue: \$374K Completion rate: TBD Partnerships: 1 new Program Launches: 1 Provisional to Professional Pathway 13 learners enrolled	
	Develop strong grant pipeline and external funding sources to support revenue generation	CBE/CE grant/contract submissions and awards	Grant pipeline: \$14M submissions, \$1M awards	Grant pipeline: \$5M+, \$2M awards	In Progress Grant pipeline: \$2.1 in development Awards: pending	
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#### Vinod Chachra IMPACT Lab

# 2023-24 Highlights

Designated as an eligible training provider for cybersecurity.

Hosted the Classroom to Career Cybersecurity Summit at the SWVHEC in Abingdon in November 2023.











- IMPACT and School of Teacher Education and Leadership (STEL) launched the Provisional to Professional Pathway in December 2023.
- IMPACT and Pulaski County Public Schools partners to support their provisionally licensed teachers.



# **Enrollment Performance**

Technology/Security	Fall 2022	Fall 2023	Fall 2024 YTD
Cybersecurity	28	73	62
Geospatial Intelligence	3	2	0
Data Science	0	3	5
K-12 Education	Fall 2022	Fall 2023	Fall 2024 YTD
K-12 Micro-Credentials	293	58	40
K-12 Cybersecurity	0	278	103
Provisional to Professional	0	0	13
Total	324	414	223



As of 6/2/2024

# **Enrollment Revenue**



#### Vinod Chachra IMPACT Lab

#### RADFORD UNIVERSITY

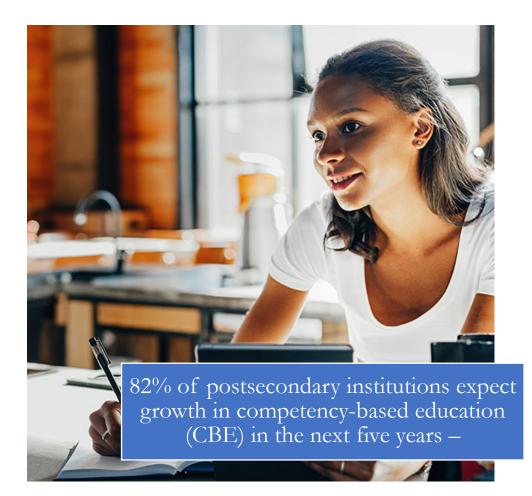
# Grant Pipeline - YTD

Description	\$	Submitted	Awarded	Status
Commonwealth Cyber Initiative (CCI): Cybersecurity Research	\$75K	05/24/24	TBD	Development
US Department of Labor WORC	\$1.5M	06/20/24	TBD	Development
Appalachian Regional Commission (ARC) ARISE	\$500K	06/30/24	TBD	Development
Total	\$2.1M			Page 11 of 47

As of 5/15/24

# **Adult Learner Perceptions**







#### 62% of Americans would prefer skills training or another nondegree option

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- 1. "Findings From the 2020 Survey of Post-Secondary Competency-Based Education", American Institutes for Research
- 2. Strada Public Viewpoint, July 2021

# **Strategic Focus Areas**



Analysis

### ≻Market demand

Program health/viability

➢Pricing

≻Learner experience



<u> Jevelopment</u>

Business

➢ Re-engage existing partners

Lead generation/partner process

Diversify partnership base





➢Digital/social campaign

➤Targeted campaigns

≻Website redesign

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# Economic Development June 2024

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# 2023-2025 Goals



Strategy	Tactic	Metrics	Baseline	Baseline	Progress	Status
	to inform programming	priority for partnerships;	Capacity does not exist Baseline: 0	Approved plans/reports in place by June 2025	On Track: Developed initial business plan for co-working space and testing center. Submitted 2024-25 budget request to support launch of Hub initiatives. Overall strategic vision/plan framework, business model and program plan are in development.	1
essential conduit for regional economic development	Develop strong grant pipeline and external funding sources to support initiatives	Economic development grant submissions and awards	Baseline: \$200K	Grant pipeline: \$250K; \$100K awards (totals for all partners, not just Radford University)	On Track: Total Partner pipeline: \$5.7M; Total partner awarded: \$600K; RU Pipeline: \$230K; Awards decision: pending	
	Establish internships with a focus on paid-internship opportunities	Number of partnership agreements (MOUs) with students participating in internships, percent of students (undergraduate and graduate) participating in work-based learning opportunities (WBLO), percent in paid	0	Add three internship bearing MOUs per year, increase WBLO by 1% annually, increase paid WBLO by 1% annually	Page 15 c	Annually; Sept



 21 internship opportunities generated

 Engaged with Roanoke
 biotech leaders
 to identify
 ways to
 support sector





- Released 2022 Radford University Economic Impact Study.
- ► 25 speaking engagements
- 17 economic development boards and committees



Economic Development



11 community engagements supporting campus outreach

8 regional grant proposals supported, ranging from biotech, IT, to additive manufacturing

► \$230K in RU grant pipeline



#### Economic Development



- university
- ► Showcasing faculty expertise
- Elevating the institution in the areas of conservancy and sustainability

# 2023-24 Highlights





# 2023-24 Regional Tourism







Economic Development





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# 2023-24 Media Coverage



#### NFWS WEATHER WATCHLIVE SPORTS FEATURES COMMUNITY

#### LOCAL NEWS

#### **Radford University brings millions of dollars** to the Commonwealth

Thomas Mundy, Multimedia Journalist

Published: February 6, 2024 at 6:25 PM

Tags: Radford University, Economics









#### **Radford Hub aims to connect** students, biz community

PUBLISHED MARCH 28, 2024 BY RACHAEL SMITH

For The Hub at Radford, location is

The new economic development support center, which opened in October 2023, is just across the street from Radford University in downtown Radford.

"Our location ... is symbolic to the vital role we play as an anchor institution and as a strong contributor to the well-being

Radford

NEWS



development and corporate education, is heading up The Hub at Radford, Photo by Don Petersen

of the city of Radford and the region," says Angela Joyner, the university's vice







# NEWS JOURNAL

#### Wednesday, October 25, 2023 + USPS 387-785 + radiocherstaurnal.com + \$1.00 Regional consortium awarded federal Tech Hubs Strategy Development Grant

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Economic Development

everything.

# City of Radford Collaboration



Established Amphitheater Workgroup





Collaborative Community Events Joint Commission

Economic Development

# City of Radford Collaboration



- Facilitated two class-based project opportunities (Fall 2024) to support former Foundry site redevelopment
- Exploring RU branding integration in the city
- Hosting Joint Commission at the Hub at Radford; modified university representation



# Coworking at The HUB



- Develop coworking and other resources to support entrepreneurship in the region.
- Support the attraction and retention of talent in the NRV.
- Provide companies with a physical location to host remote interns.



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#### Economic Development

# Coworking at The HUB

#### Space Utilization:

Flex Open Seating (coworking) Exclusive Workspace (Offices/Desks) Shared Meeting/Conference Rooms Restroom Restroom Common Area/Share Amenities Breakroom 102A University Use Restroom Mail/Copy Elevator Room Printer 112 Recording Studio 88 E. Breakroom QQ The Lobby 218 102 Vestibule  $\square$ Bar Area 107 20 Vinod Chachra Impact Lab Check-in 203 The Suite 212 Dive Thru The Nook 109 ØØ DD DD Director of Vice President of Economic Executive Assistant, VP Development and Economic Corporate Education of EDCE Development Q21 Page 25 of 47 106 I

#### **First Floor**

#### **Second Floor**

Economic Development

0



Floor Plan designed by Barrows. Inc.

# Coworking at The HUB







Dedicated Desks





#### **Private Office Space**

### Flex Open Seating:

Work from any open, non-exclusive coworking spaces.

### **Room Reservations:**

Coworking memberships will include a monthly hourly allowance for meeting room usage.

The general public can also reserve meeting rooms for business meetings. Renderings designed by Barrows. Inc.

#### Economic Development



# Discussion

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# University Advancement



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**Board of Visitors** 

#### Leadership Team



**Carolyn Clayton** Director of Annual Giving



Vanessa Conner Director for Adv Comm & Donor Relations



**Ben Hill** Director of Corporate & Foundation Relations



**Rebekah LaPlante** Director of Gift Planning



**Sharon Ratcliffe** Executive Assistant



**Bobbie Webster** Director of Adv Services & IT



Laura Turk Executive Director of Alumni Relations



**Carter Turner** Senior Director of University Advancement



### Distinction

Highlight alumni success stories that demonstrate areas of distinction

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"Radford is not a big campus where you can get lost, but it's big enough where you can make your own story."

Thank you Laura Turk & the Radford University Alumni Association for giving me the opportunity to take part in this amazing project!



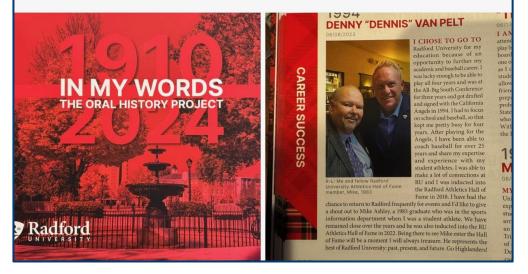


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Denny Van Pelt ► Mike Ashley ···· 25m · 👪

This book just came in the mail today .... Hats off to the Radford University Alumni Association for doing this. This is just awesome! Love you Mike Ashley #RadfordProud — with Laura Turk and Bret Danilowicz.



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#### **Reposition Resources to Maintain Affordability**

Cultivate long-term and meaningful relationships with alumni to increase engagement, volunteering and philanthropic giving for the long-term stability of the university





#### College of Education and Human Development Pancakes and Care Packages







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## **Commencement Speakers**



Amanda Cox, MBA '21 Speaker, Graduate Hooding Ceremony



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### **Private Events**



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## Senior Block Party







Readford



#### Reposition Resources to Maintain Affordability

To establish a data-driven annual fundraising goal that aligns with the financial needs, strategic priorities and longterm stability of the university

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June 22 - Alumni Adventure Series: The Pinnacle June 27 - NCR Chapter Golf Tournament July 11 - Radford Night at Party in Elmwood Park August 2 - Radford Night at Nationals Park September 5 - Artis Center Dedication and Ribbon Cutting September 20 - Richmond Alumni Chapter Golf Tournament October 3-5 - Homecoming October 5 - Campaign Celebration November 15 - Day of Gratitude



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# Dr. Liz Altieri



During her career at Radford University, Dr. Liz Alteri collaborated with colleagues to initiate and build the Collaborative Elementary/Special Education Co-placed Field Experience (2006) and the newly approved (2023) Inclusive Educator Teacher Preparation Program that provides elementary and special education



Recent Advancement Success Story

> Engaged Alumni Volunteer and Donor

Advancement Message

+ Perfect Timing

New Society of 1910
Member
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## Phebe Walker – Student Scholarship Recipient



Class Year: 2024

Major: Communication Sciences and Disorders

Minor: Special Education

Hometown: Hillsville, VA

#### **Scholarships Awarded:**

- 2020-2024 The Mae Jennings Endowed Scholarship Fund
- 2023-2024 Alber-Winslow Scholarship Fund
- Highlander Distinction

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# Discussion

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# Minutes



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#### **Board of Visitors**

#### External Engagement Committee 3:30 p.m. March 21, 2024 Roanoke Higher Education Center, Room 212, Roanoke, VA

#### DRAFT

#### MINUTES

#### **Committee Members Present**

Mr. James C. Turk, Vice Chair Ms. Betsy D. Beamer Dr. Betty Jo Foster Mrs. Jennifer Wishon Gilbert

#### **Committee Member Absent**

Ms. Lisa Pompa, Chair

#### **Board Members Present**

Dr. Debra K. McMahon, Rector Mr. Marquett Smith, Vice Rector Mr. Robert A. Archer Ms. Jeanne Armentrout Dr. Jay A. Brown Ms. Joann S. Craig Mr. Tyler W. Lester Mr. George Mendiola Jr. Mr. David A. Smith Ms. Georgia Anne Snyder-Falkinham

#### **Others Present**

Dr. Bret Danilowicz, PresidentMs. Lisa Ghidotti, Executive Director of Government RelationsMs. Penny Helms White, Vice President for University AdvancementDr. Angela Joyner, Vice President for Economic Development and Corporate EducationDr. Robert Hoover, Vice President for Finance and AdministrationDr. Dannette Beane, Vice President for Enrollment Management and Strategic Communications

Dr. Kurt Gingrich, President of Faculty Senate Ms. Karen Casteele, Secretary to the Board of Visitors and Special Assistant to the President Ms. Susan Richardson, University Counsel

#### Call to Order

Mr. James C. Turk, Vice Chair, formally called the External Engagement Committee meeting to order at 3:50 p.m. in the Roanoke Higher Education Center, Room 212 in Roanoke, Va.

#### Approval of Agenda

Mr. Turk asked for a motion to approve the March 21, 2024, agenda, as published. Mrs. Jennifer Wishon Gilbert made the motion, Ms. Betsy D. Beamer seconded, and the motion carried unanimously.

#### Approval of Minutes

Mr. Turk asked for a motion to approve the minutes of the November 30, 2023 meeting of the External Engagement Committee meeting, as published. Dr. Betty Jo Foster made the motion, Mrs. Jennifer Wishon Gilbert seconded, and the motion carried unanimously.

#### UNIVERSITY ADVANCEMENT REPORT

Vice President for University Advancement Penny Helms White provided updates to the committee on the 2023–2025 University Advancements strategic goals.

The spring alumni magazine will be mailed out next week capturing seventeen alumni stories, Radford athletics and all colleges. This encompasses the strategy of highlighting alumni success stories that demonstrate areas of distinction.

Alumni Relations held its eighth annual Volunteer Summit on Saturday, January 27, with over three hundred participating in the weekend activities. The Alumni History Project had over 7,600 respondents, 5,173 interviews with 944 of those printed in the hardbound book and 891 purchases. The university received 139 new gifts from non-donors through this project.

RAD48 was held February 6 (noon) until February 8 (noon). Staying true to 48 hours, \$154,938 was raised with 894 donors. This was a 12.7% growth in donors and 4% more money than last year. Current student-athletes, former players and coaches all served as ambassadors in creating social media platforms for this effort.

Vice President White announced that as of December 31, 2023, \$95.6 million has been raised for the TOGETHER campaign. To date, 159 scholarships have been created and planning is underway for the celebration. Multiple events will be held to show our gratitude and the impact of the campaign.

The third planned giving postcard in the series was shared in the effort to relaunch the Society of 1910 and improve donor engagement with planned giving. To see an example of such a gift, you can attend the naming of the Clinical Simulation Center on Friday, March 22. This is from a \$1M estate gift that established an endowment and a current use fund to support technology and faculty development.

In closing, Vice President White shared important dates with the committee of future events through November 2024.

#### ECONOMIC DEVELOPMENT AND CORPORATE EDUCATION

Vice President for Economic Development and Corporate Education Angela Joyner updated the committee on the Economic Development and Corporate Education strategies as they fall under the two-year strategic goals.

Under the strategy to grow non-traditional enrollment and associated revenue, The Provisional to Professional Pathway, a virtual teacher academy, launched in December and enrolled the first group of teachers from across Virginia. The Vinod Chachra IMPACT Lab has been approved by the New River Mount Rogers Workforce Development Board as an eligible training provider for a cybersecurity certificate program. Also, the team has mapped the IMPACT cybersecurity certificate with two specific occupations through the VA Works/ DOLI (Department of Labor and Industry) Apprenticeship office. NOVA Workforce Development Board (Skill Source) is interested in IMPACT serving as apprenticeship Related Technical Instruction (RTI) for the two occupations mapped out with VA DOLI.

Becoming an essential conduit for regional economic development strategy, Vice President Joyner shared the impact of the GO Virginia Grant. The grant will help in developing a IT & cybersecurity pipeline to advance cluster growth. Vice President Joyner anticipates the state board approving the grant in a special meeting in the coming weeks.

The team continues to identify work-based learning opportunities and internships for students as part of partnership conversations. Since the new year, twenty-one internship opportunities sourced from eight employers (InMotion, Novozymes, VEDP, VTC, Mount Rogers Regional Partnership, Thesus Health, Radford Public Schools, First Citizens) were referred to stakeholders in the university.

Proposals for coworking space, gig hub program and regional testing center at The HUB at Radford were submitted for funding consideration and with projected launches slated for Fall 2024 and Spring 2025.

#### ADJOURNMENT

With no further business to come before the committee, the meeting adjourned at 4:35 p.m.

Respectfully submitted,

Sharon R. Ratcliffe Executive Assistant to the Vice President for University Advancement

### End of Board of Visitors Materials

