

RADFORD UNIVERSITY BOARD OF VISITORS ADVANCEMENT/ALUMNI RELATIONS & COMMUNICATIONS/MARKETING COMMITTEE 8:30 A.M.**

SEPTEMBER 15, 2016 BOARD ROOM THIRD FLOOR – MARTIN HALL RADFORD, VIRGINIA

DRAFT

Mr. Randolph "Randy" Marcus, Chair

AGENDA

•	CALL TO ORDER	Mr. Randolph "Randy" Marcus, Chair
•	APPROVAL OF AGENDA	Mr. Randolph "Randy" Marcus, Chair
•	APPROVAL OF MINUTES	Mr. Randolph "Randy" Marcus, Chair
•	UNIVERSITY RELATIONS REPORT	Mr. Joe Carpenter, Vice President
	o Branding & Marketing Update	for University Relations & Chief Communications Officer
•	UNIVERSITY ADVANCEMENT REPORT	Ms. Melissa Wohlstein, Vice President
	 Year End Results for Fiscal Year 2015-2016 	for University Advancement
	o Advancement and Alumni Relations Report	
	 Upcoming Advancement and Alumni Relation Activities 	
•	ENROLLMENT MANAGEMENT REPORT	Ms. Katherine McCarthy, Vice President for Enrollment Management
•	OTHER BUSINESS	Mr. Randolph "Randy" Marcus, Chair

** All start times for committees are approximate only. Meetings may begin either before or after the listed approximate start time as committee members are ready to proceed.

Advancement/Alumni Relations & Communication/Marketing Committee:

Mr. Randolph "Randy" Marcus, Chair

Ms. Callie M. Dalton, Vice Chair

Mr. Robert A. Archer

Ms. Mary Ann Hovis

Ms. Alethea "A.J." Robinson

ADJOURNMENT





RADFORD UNIVERSITY BOARD OF VISITORS ADVANCEMENT/ALUMNI RELATIONS & COMMUNICATIONS/MARKETING COMMITTEE

2:30 P.M. MAY 5, 2016 BOARD ROOM THIRD FLOOR-MARTIN HALL RADFORD UNIVERSITY

DRAFT

MINUTES

COMMITTEE MEMBERS PRESENT

Dr. Kevin R. Dye, Chair

Ms. Callie M. Dalton, Vice Chair

Ms. Mary Ann Hovis

Mr. Mark Lawrence

Ms. Georgia Anne Snyder-Falkinham

OTHER BOARD MEMBERS PRESENT

Mr. Anthony Bedell, Rector

Mr. Christopher Wade, Vice Rector

Ms. Mary W. Campbell

Ms. Krisha Chachra

Mr. Randolph "Randy" Marcus

Ms. Ruby W. Rogers

Ms. Alethea "A.J." Robinson

Mr. Steve Robinson

Dr. Jerry Kopf, faculty representative (non-voting advisory member)

OTHERS PRESENT

President Penelope W. Kyle

Mr. Joe Carpenter, Vice President for University Relations and Chief Communications Officer

Ms. Michele N. Schumacher, Secretary to the Board of Visitors

Ms. Melissa Wohlstein, Vice President for University Advancement

Mr. Allen T. Wilson, Senior Assistant Attorney General, Commonwealth of Virginia

Radford University faculty and staff

CALL TO ORDER

Dr. Kevin R. Dye, Chair, formally called the meeting to order at 4:30 p.m. in the Board Room in Martin Hall, Radford University and noted that pursuant to the draft Agenda as published "All

Radford University
Board of Visitors
Advancement/Alumni Affairs & Communications/Marketing Committee
May 5, 2016 Draft Minutes

start times for committees are approximate only. Meetings may begin either before or after the listed approximate start time as committee members are ready to proceed."

APPROVAL OF AGENDA

Dr. Dye asked for a motion to approve the May 5, 2016 meeting agenda, as published. Ms. Callie M. Dalton so moved and Ms. Georgia Anne Snyder-Falkinham seconded the motion and the motion carried unanimously.

APPROVAL OF MINUTES

Dr. Dye asked for a motion to approve the minutes of the February 1, 2016 meeting of the Advancement/Alumni Relations & Communications/Marketing Committee, as published. Ms. Snyder-Falkinham so moved and Mr. Lawrence seconded the motion and the motion carried unanimously. A copy of the approved minutes can be found at http://www.radford.edu/content/bov/home/meetings/minutes.html.

UNIVERSITY RELATIONS REPORT

Mr. Joe Carpenter, Vice President for University Relations and Chief Communications Officer, provided an update on the progress of the marketing and advertising campaign through the spring 2016 and noted that University Relations has undertaken new initiatives and projects including coordinating the Master of Business Administration (MBA) program marketing strategy, and assisting with the rollout of the branding campaign for the College of Business and Economics. A copy of Mr. Carpenter's presentation is attached hereto as *Attachment A* and is made a part hereof.

Dr. Dye thanked Mr. Carpenter for his report.

UNIVERSITY ADVANCEMENT REPORT

Ms. Melissa Wohlstein, Vice President for University Advancement updated the Committee on fundraising through March 31, 2016. Ms. Wohlstein also gave an update on several of the Committee's goals and noted (i) that it is anticipated that there will be a 100% giving participation among Board of Visitors members, (ii) that there are 192 new alumni donors, and (iii) that there are 400 new donors among the senior class which was a result of several initiatives to educate the student body on the importance of philanthropy. Ms. Wohlstein also provided an overview of alumni relations activity to date for fiscal year 2016 and she informed the Committee that the Radford University Alumni Association, LLC paperwork has been completed and approved by the Radford University Foundation. A copy of Ms. Wohlstein's presentation is attached hereto as *Attachment B* and is made a part hereof.

Dr. Dye thanked Ms. Wohlstein for her report.

Radford University Board of Visitors Advancement/Alumni Affairs & Communications/Marketing Committee May 5, 2016 Draft Minutes

ADJOURNMENT

With no further business to come before the Committee, Dr. Dye, Chair, adjourned the meeting at 5:45 p.m.

Respectfully submitted,

Michele N. Schumacher Secretary to the Board of Visitors

University Relations Update

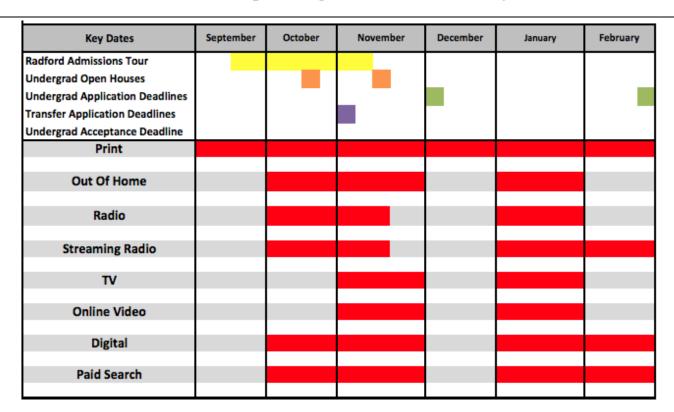
RADFORD UNIVERSITY

Branding & Marketing Progress Report

- Fall/Winter Campaign Activity Summary
- Spring Advertising Campaign
- Upcoming Spring Projects

Fall/Winter Campaign Activity Summary

Fall/Winter Campaign Activity Summary



Fall/Winter Advertising Impression Summary

Media	Impression Volume
Digital Display	28,350,832
Out of Home	26,670,764
TV	17,921,159
Radio	5,134,028
Print	3,256,818
Online Video	3,022,723
Streaming Radio	1,538,716
Paid Search	572,210
Total	86,467,250

- Table represents all media impressions in market from Sept '15 through Feb '16
- Campaign delivered 33% more impressions than original goal of 64.7M
 - Additional media impressions were placed in January on Digital Display, Out of Home, Radio, Print, & Streaming Radio

Accelerated January Campaign Strategy

- A portion of the remaining Spring budget was allocated toward an accelerated advertising campaign that would help drive applications in Richmond and select Maryland markets ahead of Feb 1 deadline
- Tactics included:
 - Full page ad in Richmond Magazine's "Best Colleges/Universities" issue
 - Digital billboard locations on key highways in the Richmond metro
 - 4-week schedule of :30 radio ads in Richmond targeting parents & influencers
 - Online video and streaming radio impressions geo-targeted to Richmond market
 - Digital display impressions on a network of local news sites in Richmond and feeder MD markets
- Campaign resulted in 12.6 million impressions targeted to the Richmond market and 2.9 million impressions in three key Maryland markets (Montgomery, Howard, Washington counties) during the month of January

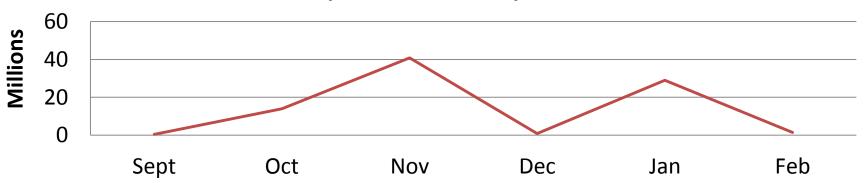
Accelerated January Campaign Results

Richmond DMA	Jan '15	Jan '1 6	YoY +/-
Website Sessions	21,063	55,342	+163%
Organic Search Traffic	7,793	30,829	+296%
Direct Traffic	9,017	16,946	+88%
Referral Traffic	4,158	6,760	+63%

- As a result of the accelerated marketing initiative, website traffic originating from the Richmond market was elevated during the month of January
- Organic search traffic which measures the amount of users visiting the Radford site from a search engine – had the largest increase in January, and is typically used to measure the efficacy of traditional media's presence in market (out of home, print, radio, TV)
- 81% of all traffic to the Undergraduate landing page was from Richmond, Washington DC and Baltimore markets

Fall/Winter Advertising Delivery





- The greatest volume of advertising impressions were scheduled during the November and January months
- The campaign strategy was set up to generate awareness of Radford during the key fall months when students are researching schools, and reinforce brand recognition during the month of January when students are ready to apply

Site Traffic Performance

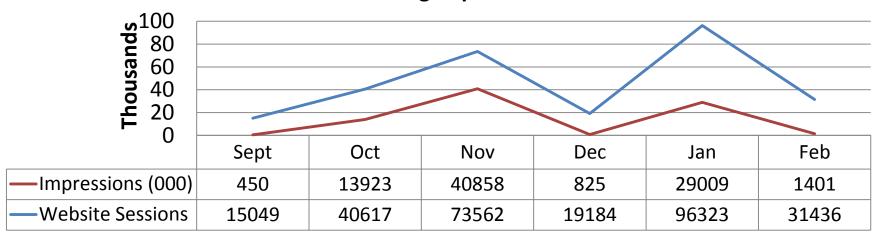
Site Traffic to Radford Admissions by Month



 Traffic to the Radford Admissions section of the website experienced a spike during the months of November and January

Advertising's Impact on Site Traffic

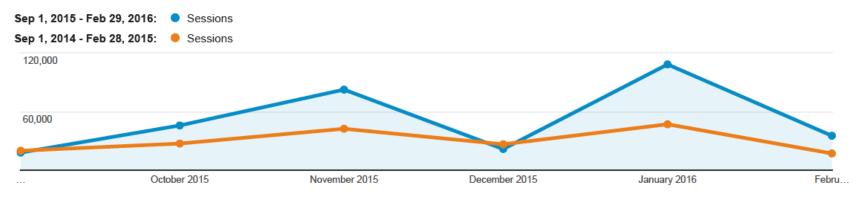
Advertising Impressions vs. Website Sessions



 Pattern of web traffic to the Radford Admissions pages mirrors the pattern of monthly advertising impression volume in the market

YoY Site Traffic Performance

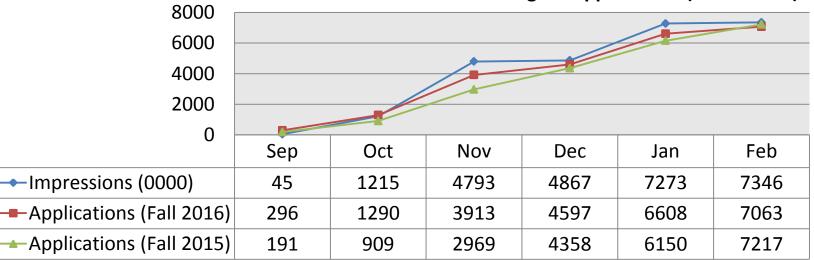
YoY Site Traffic to Radford Admissions by Month



- Overall, there was a 72% YoY increase in Admissions pages traffic during Sept-Feb
- Radford Admissions pages experienced a 90% YoY increase in website sessions in November and a 128% YoY increase in sessions in January
- Lift in web traffic can be attributable to advertising in market, as traffic numbers returned to baseline during periods when advertising was not in market (Sept, Dec)

Advertising's Impact on Applications - New Freshmen

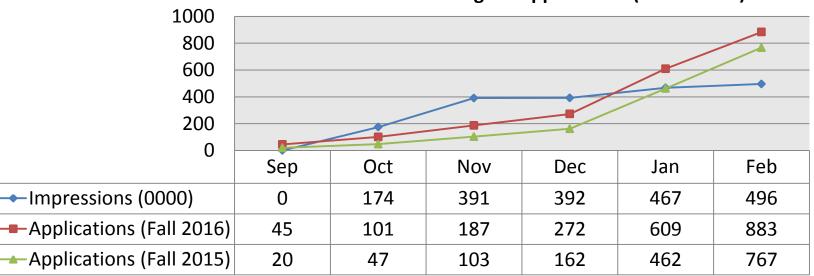




- During the months when advertising presence was heaviest in the market, there were noticeable increases in the rate of applications during the admissions cycle and compared to Fall 2015
- Fall 2015 application trends did not show these corresponding increases during the same months

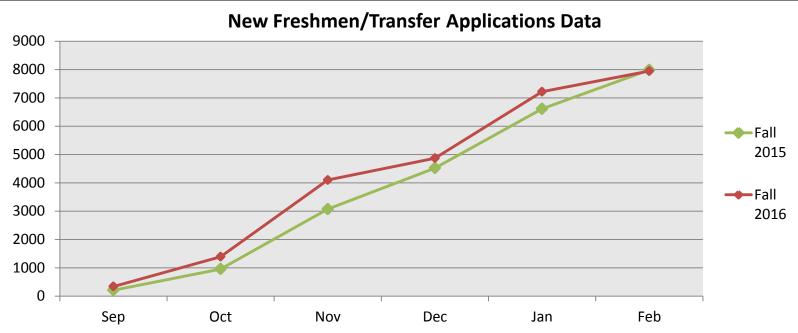
Advertising's Impact on Applications - Transfer





- The rate of transfer applications spiked starting in January, demonstrating a similar pattern to Fall 2015
- Total Transfer applications are up 15.1% YoY through March 1st 2016

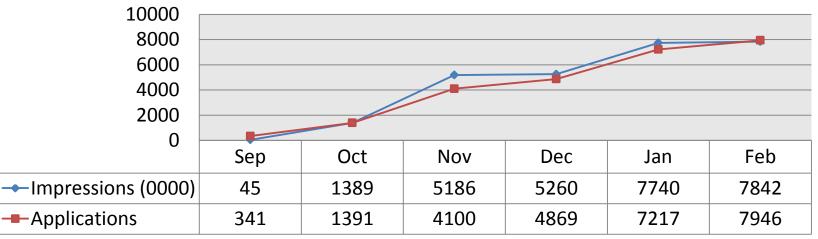
Radford Application Data - Freshmen/Transfer



 New Freshmen & Transfer applications are at a 0.5% YoY decrease through March 1st 2016

Advertising's Impact on Applications - Freshmen/Transfer

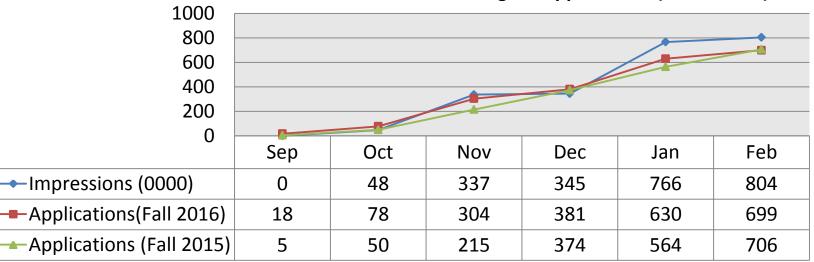
Freshmen/Transfer Advertising vs. Applications (Cumulative)



 New Freshman & Transfer applications experienced increases during the November and January months when advertising impressions were heaviest in the market

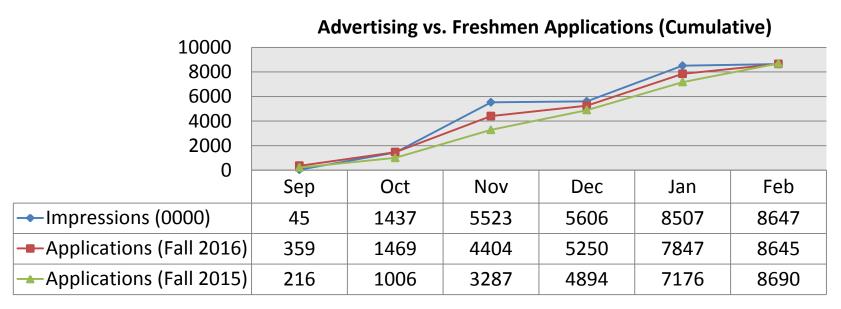
Advertising's Impact on Applications - Multicultural

Multicultural Advertising vs. Applications (Cumulative)



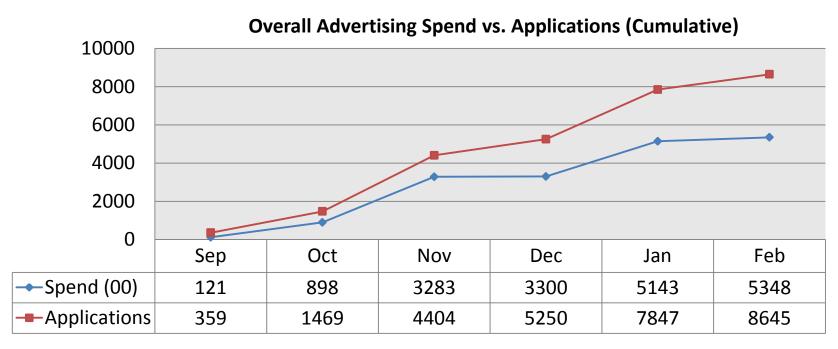
- During the months when Multicultural advertising presence was heaviest in the market, there was a noticeable increased rate of applications
- Fall 2015 application trends did not show these corresponding increases during the same months

Advertising's Impact on Applications



Overall application rates, including new freshman, transfer and multicultural, experienced high
points during the November and January months, which reflects the pattern of advertising output in
the market during corresponding times

Advertising Spend vs. Applications



Application rates reflect a correlative pattern of advertising spend in the market

Advertising's Impact on Enrollment Funnel

- Additional analytics data pulled from Sept 1 Feb 29:
 - Website traffic to the Admissions pages is up 73% YoY (302,743 in FY16 vs. 174,629 in FY15)
 - Admissions section traffic is up YoY in the Washington DC (+94%), Richmond (+89%), Norfolk (+66%) and Roanoke (+63%) markets
 - Organic Search traffic is up 41% YoY (937,914 in FY16 vs. 667,124 in FY15), a sign that traditional media such as TV, radio and out of home is making an impact in the market
 - Radford's digital advertising campaign has driven 29,188 visits to the Undergraduate landing page, 10,141 visits to the Multicultural landing page and 4,557 visits to the Transfer landing page
 - Unique visitor traffic to the undergraduate applications pages is up 81% YoY (127,266 in FY16 vs. 70,261 in FY15)
 - There have been 40,515 clicks to the external Freshman application page and 6,698 clicks to the external Transfer application page

Summary of Advertising's Impact

- Radford saw its highest year-over-year website traffic increases during the two months when advertising spend was heaviest in the market (Nov. 2015 & Jan. 2016)
- Total applications were at its highest levels during these same two months
- Website traffic from key areas of Radford's marketing focus (Washington DC, Richmond, Norfolk, Roanoke) are significantly up year-over-year

Spring Advertising Campaign

Spring Campaign Preview

Key Dates	March	April	May	June
Radford Admissions Tour				
Undergrad Open Houses				
Undergrad Application Deadlines				
Transfer Application Deadlines				
Undergrad Acceptance Deadline				
Print				
Streaming Radio				
- "				
Online Video				
Digital				
Digital				
Paid Search				

Media	Impression Volume
Digital Display	11,447,350
Online Video	1,159,420
Print	511,980
Streaming Radio	508,676
Paid Search	279,695
Total	13,907,120

The Spring campaign strategy is to reinforce preference during the "yield" months
of March/April, drive transfer applications ahead of the June 1 deadline and build
awareness for the next generation of applicants (rising seniors)

April 2016 Hemispheres Magazine

Run Date: April 1, 2016

Circulation: 550,000



Spring 2016 Print Ads

THE ROANOKE TIMES

roanoke.com











Spring 2016 Undergraduate Digital Banners









THE ROANOKE TIMES roanoke.com



















Spring 2016 Transfer Digital Banners



The New York Times

Associated Press













THE FUTURE IS YOURS.
THE REASON IS RADFORD

RADFORD UNIVERSITY



THE FUTURE IS YOURS.
THE REASON IS RADFORD
Transfer to Radford

RADFORD UNIVERSITY



Spotify^{*}



RADFORD UNIVERSITY





Upcoming Spring Projects

MBA Marketing Strategy

- Goal: Increase awareness and drive inquires for fall enrollment
- Audience: Working professionals, Radford students, Radford alumni, and graduates of feeder schools
- Timing: May 1 through July 15 application deadline
- Geography: Key markets of opportunity including Northern Virginia (Washington DC market), Richmond and Norfolk, as well as regions defined by feeder schools
- Media strategy and tactics: Build awareness and drive interest through advertising targeted to geographies and audience interest including: digital banner advertising, paid social media advertising and paid search (Search Engine Marketing)
- Cultivate interest and capture leads through an updated landing page

MBA Marketing Plan

May	June	July
	May	May June

- Digital Display will be used to deliver online banner ads to prospective MBA students using audience targeting in Northern Virginia (Washington DC market), Richmond and Norfolk markets, as well as radial targeting around key feeder colleges
- Paid Search (Search Engine Marketing) will position Radford's MBA message in front of prospects actively searching for MBA related keywords on Google
- Social Media marketing will deliver Radford's MBA message to an audience of relevant prospects using Facebook's audience targeting and allow for further engagement and action through the social network

College of Business and Economics Branding & Marketing

- Goal: Drive interest and enrollment in Radford undergraduate business education
- Audience: Prospective students and their parents; current Radford students
- Strategy: Position COBE as providing an exciting, hands-on education that develops the competencies that will take students wherever they want to go in life, and support any career path they choose. Make business education relevant and inspiring to the Millennial generation.
- Tactics: Target a paid social media campaign to prospective students and parents in high potential geographies; promote COBE enrollment events for highly selective students; develop collateral to tell the COBE story to prospective students, parents and current students

TV Production (April)

"Reason Anthem": 30 TV Spot demonstrating the quality, value and impact of the Radford education; featuring Radford students, faculty and the campus





Strategic Planning for FY2016-17: May/June

- Conduct a comprehensive 2015-16 marketing program and data analysis
 - Identify key conclusions to inform next year's plan
- Combine with enrollment data analysis and joint planning to coordinate and optimize efforts
- Identify key opportunities for 2016-17
 - Geographies, timing, enrollment event support, media mix and incorporation of television
 - Coordination of marketing with enrollment communications
 - Opportunities to capitalize on increased awareness and web traffic
- Develop comprehensive, integrated marketing and media plan
 - Analyze results and refine as year progresses

Media Relations - Coverage & Promotion

- Naming & Dedication of Kyle Hall
- School of Nursing graduates excel on nursing licensing exams
- Backpack Program
- SGA visits DC for Advocacy Day and college affordability
- WDBJ 7 tour of Center for the Sciences
- Emergency Management class simulated HAZMAT scenario

- Regional Science Fair
- US Dept. of Education recognition of RU & Pell Grants
- Joggin' for Your Noggin: 5k to raise funds/awareness for brain injury
- National Cyber Security competition
- McGlothlin awards
- Military Resource Center hosting mobile DAV

Web Strategy & Communications Project Support

- Homepage banner image updates including new ambient video
- Quick Links function updates on homepage
- Added Title IX Reporting footer to university website
- Redesigned Office of Diversity and Equity website, increased functionality
- Commenced redesign and upgrade of RU Mobile with IT
- College of Graduate Studies and Research homepage rotating banners

- Moved Institutional Research website into CMS
- Established Commencement 2016 website
- Updated Alaska research trip website
- Updated RARE website
- Updated marketing landing pages
- Updated residence halls webpages (new photos of each residence hall)
- Commenced initial design for new online Radford magazine website

University Relations Recognitions & Awards

February 2016 CASE District III awards

- Grand Award for Annual Fund Publication Selu 25th Anniversary Solicitation Booklet
 - Award of Excellence for Magazine II The Magazine of Radford University
- Special Merit Award for Magazine/Tabloid Improvement II The Magazine of Radford University

31st Annual Educational Advertising Awards sponsored by Higher Education Marketing Report

- Gold Award in Poster category for the RU Reads Poster Campaign
- Gold Award in Direct Mail category the MFA Poster Campaign_
- February 2016 ADDY awards at the 2015-16 Western Virginia American Advertising Awards
 - Silver ADDY for Donor Booklet
 - Silver ADDY for the Radford MFA Poster Campaign.

Conclusion

ATTACHMENT B

Board of Visitors

RADFORD UNIVERSITY

Office for University Advancement and Alumni Relations



Advancement Overview

Fiscal Year Update
Development accomplishments
Strategic Initiatives
Committee Goals
Save the dates

Fiscal Year by the Numbers

Advancement

Total Current Year Use, Endowed/Capital Gifts, and New Pledges (from above)

	FY13-14	FY14-15	YTD FY13-14	YTD FY14-15	YTD FY15-16
Current Year Use	\$2,008,250	\$2,200,594	\$1,607,463	\$1,880,013	\$2,182,582
Endowed	\$832,764	\$673,446	\$634,032	\$592,128	\$490,079
Capital	\$553,181	\$561,815	\$440,249	\$513,462	\$64,000
Real Estate	\$222,500	\$0	\$222,500	\$0	\$0
Planned Gifts	\$752,500	\$1,282,000	\$502,500	\$863,000	\$4,840,000
Loans	\$7,32,300	\$1,282,000	\$0	\$0	\$15,120
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Total	\$4,369,195	\$4,717,855	\$3,406,744	\$3,848,603	\$7,591,781

Fiscal Year by the Numbers

Advancement

Grand Total All Gifts and Ple	edges
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	FY13-14	FY14-15	YTD FY13-14	YTD FY14-15	YTD FY15-16
Current Year Use	\$1,204,454	\$1,470,371	\$1,076,998	\$1,168,899	\$1,219,344
Restricted-Pending	\$0.00	\$36,487	\$25	\$19,550	\$9,641
Endowed/Capital					
Gifts	\$1,089,236	\$1,135,185	\$859,780	\$999,448	\$496,106
Real Estate	\$222,500	\$0	\$222,500	\$0	\$0
New Pledges	\$1,853,005	\$2,075,812	\$1,247,441	\$1,660,706	\$5,866,690
Subtotal =	\$4,369,195	\$4,717,855	\$3,406,744	\$3,848,603	\$7,591,781
Gifts in Kind	\$105,257	\$200,775	\$104,224	\$139,921	\$183,099
Realized Bequests	\$73,616	\$201,074	\$48,116	\$41,073	\$21,000
Subtotal =	\$178,873	\$401,849	\$152,340	\$180,994	\$204,099
Grand Total	\$4,548,068	\$5,119,704	\$3,559,084	\$4,029,597	\$7,795,880

Goal:

Increase participation rate by 25% Educate student body on the importance of philanthropy

- Direct Mail:
 - Partnership with Royall and Company
 - Fall mailings (3) and emails
 - September first mailing thank you
 - November
 - December calendar year end push
 - Fiscal Year end mailing and emails
 - Late May (15-20) schedule drop date
 - Non Royall Spring Mailing
 - College based focused
- Phone program
 - Focused calls
 - Renewals to increase participation
 - Non donor calls education call
 - · Thank you calls
 - · Admission calls -

Goal:

Educate student body on the importance of philanthropy

- Student Engagement
 - Senior Class Giving
 - 400 new donors
 - Over \$5,000 raised
- Renewal plan for new graduates
 - Focused stewardship
 - · Email personalized thank you
 - Follow up email engagement activities



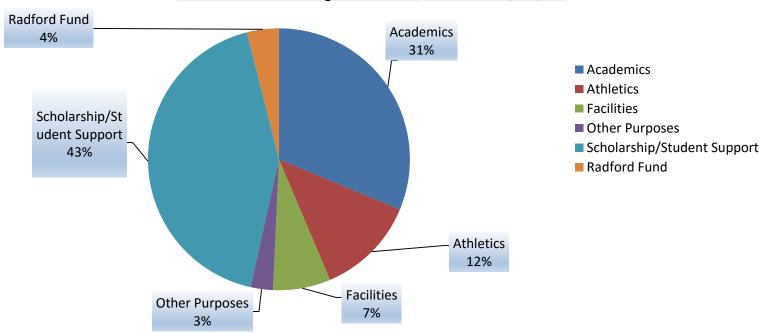




DEVELOPMENT

Fiscal Year 2014 Gifts and Pledges by Interest Area

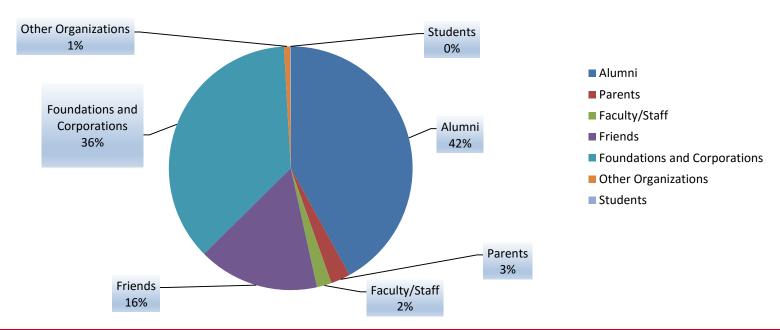
Interest Area	Total Amount
Academics	\$1,422,656
Athletics	\$561,355
Facilities	\$322,904
Other Purposes	\$125,279
Scholarship/Student Support	\$1,936,468
Radford Fund	\$179,406
FY14 Total Gifts & Pledges	\$4,548,067



DEVELOPMENT

Fiscal Year 2014 Gifts and Pledges by Constituency

Constituency	Total Amount
Alumni	\$1,909,444
Parents	\$117,851
Faculty/Staff	\$89,411
Friends	\$730,222
Foundations and Corporations	\$1,660,767
Other Organizations	\$36,222
Students	\$4,150
FY14 Total Gifts & Pledges	\$4,548,067

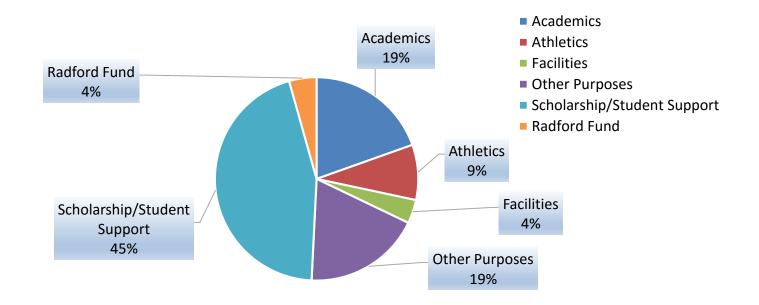


Fiscal year 2014 gifts of \$25,000 or more breakdown:

- Eleven alumni donors, for a total of \$1,304,490; none were new donors
- Thirteen corporation/foundation donors, for a total of \$1,360,641; two were new donors, for a total of \$222,000
- Six friend donors, for a total of \$465,651; two were new donors, for a total of \$71,100

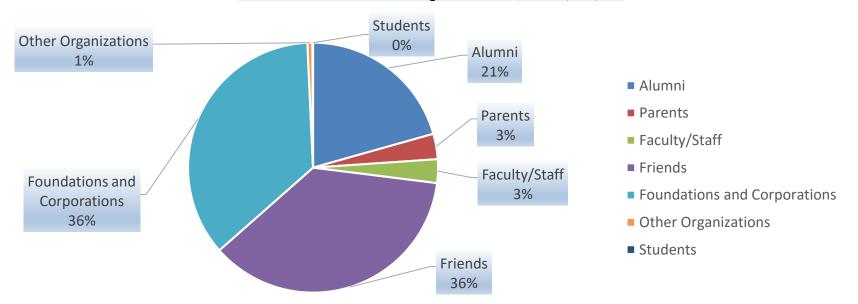
Fiscal year 2015 Gifts and Pledges by Interest Area

Interest Area	Total Amount
Academics	\$1,001,684
Athletics	\$449,493
Facilities	\$192,782
Other Purposes	\$956,322
Scholarship/Student Support	\$2,296,025
Radford Fund	\$223,397
FY15 Total Gifts & Pledges	\$5,119,703



Fiscal Year 2015 Gifts and Pledges by Constituency

Constituency	Total Amount
Alumni	\$1,056,350
Parents	\$168,107
Faculty/Staff	\$156,890
Friends	\$1,869,344
Foundations and Corporations	\$1,832,142
Other Organizations	\$32,523
Students	\$4,348
FY15 Grand Total Gifts & Pledges	\$5,119,703

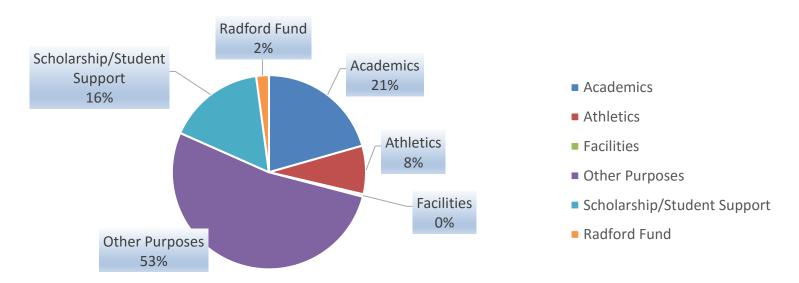


Fiscal year 2015 gifts of \$25,000 or more breakdown:

- Ten alumni donors, for a total of \$557,702; none were new donors
- Twelve corporation/foundation donors, for a total of \$1,470,725; one
 was a new donor, for a total of \$135,000
- Fifteen friend donors, for a total of \$1,705,227; two were new donors, for a total of \$115,100
- Three faculty/staff donors, for a total of \$175,000; none were new donors

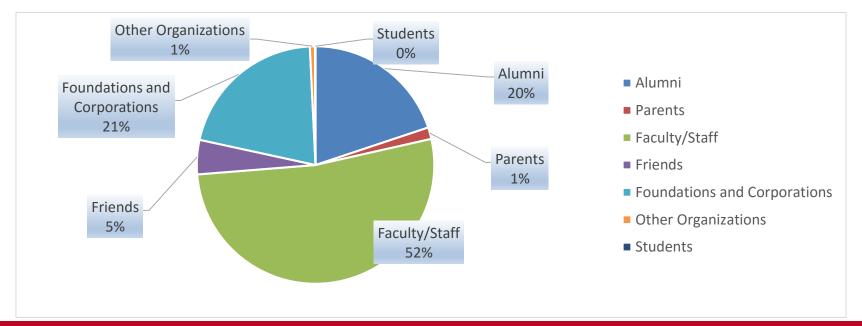
Fiscal year 2016 Gifts and Pledges by Interest Area - through March

Interest Area	Total Amount
Academics	\$1,605,160
Athletics	\$629,211
Facilities	\$31,174
Other Purposes	\$4,098,034
Scholarship/Student Support	\$1,267,266
Radford Fund	\$165,035
FY16 Total Gifts & Pledges	\$7,795,879



Fiscal Year 2016 Gifts and Pledges by Constituency - through March

Constituency	Total Amount
Alumni	\$1,550,201
Parents	\$123,431
Faculty/Staff	\$4,074,421
Friends	\$364,642
Foundations and Corporations	\$1,623,271
Other Organizations	\$53,731
Students	\$6,183
FY16 Grand Total Gifts & Pledges	\$7,795,879

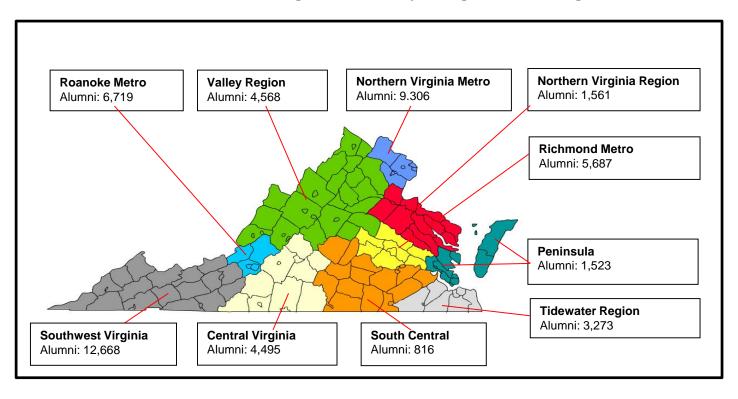


Fiscal year 2016 gifts of \$25,000 or more breakdown to date:

- Twelve alumni donors, for a total of \$1,030,072; one new donor, for a total of \$25,000
- Ten corporation/foundation donors, for a total of \$1,332,325; four new donors, for a total of \$156,575
- Four friend donors, for a total of \$113,584; none were new donors
- One faculty/staff donor, who is also a new donor, for a total of \$4,000,000

By the numbers

Number of Living Alumni by Region in Virginia



By the numbers

Number of Living Alumni in Virginia - by Region and College

Region	СОВЕ	CEHD	CHHS	CHBS	CSAT	CVPA	GRAD	UNKN	Total
Central VA	663	1,218	403	1,057	324	264	496	70	4,495
Northern VA	282	405	81	450	137	105	59	42	1,561
Northern VA Metro	2,297	1,795	311	3,129	763	622	191	198	9,306
Peninsula	243	405	85	425	119	114	67	65	1,523
Richmond	1,225	1,301	346	1,603	435	431	225	121	5,687
Roanoke Metro	1,157	1,606	825	1,470	356	320	900	85	6,719
South Central	95	234	73	235	64	51	44	20	816
Southwest	1,590	3,207	1,001	3,056	1,097	683	1,769	265	12,668
Tidewater	630	807	171	959	270	230	111	95	3,273
Valley	699	1,287	314	1,259	403	281	231	94	4,568
Total	8,881	12,265	3,610	13,643	3,968	3,101	4,093	1,055	50,616

Alumni Relations

Activity Highlights



- Radford Alumni and Sigma Phi Epsilon Day of Service
- Volunteer Leadership Reception partnership with RU Foundation
- Admission Reception alumni volunteers
- Radford University Baseball vs. Tech, Calfee Park





Alumni Relations

Goal: Revitalize the Alumni Association

- LLC to be completed and approved by Radford University Foundation, May 4
- LLC will reinstate the Radford University Alumni Association



Selected Upcoming Events

Radford Athletic Club Golf Tournament (New River Valley/Draper) June 3, 2016

Baja Sunset Social (Virginia Beach/Sandbridge)
June 3, 2016

NOVA Alumni and Friends Golf Tournament June 9, 2016

Presidential Regional Tour (NOVA, Richmond, VA Beach, Roanoke, NRV) July/August

Radford University Day at the Nationals August 6, 2016

Questions



University Relations Update

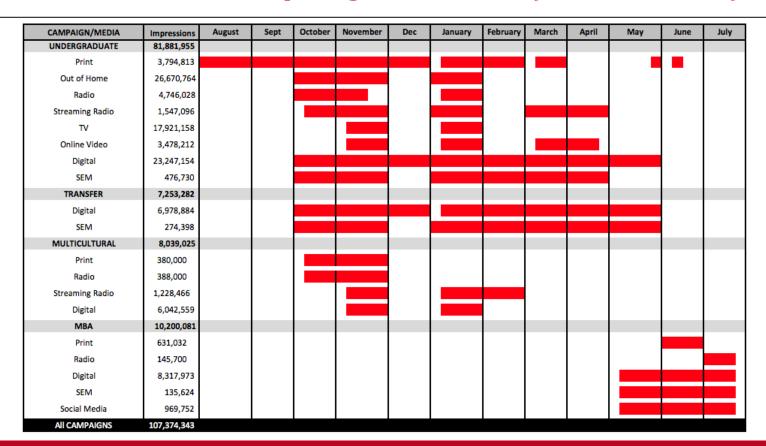
RADFORD UNIVERSITY

Branding & Marketing Progress Report

- FY15/16 Campaign Activity Summary
- Upcoming FY16/17 Campaign Approach
- Media Relations
- Creative Services
- Web Communications & Strategy

FY15/16 Campaign Activity Summary

FY15/16 Campaign Activity Summary

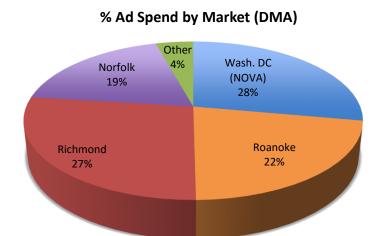


FY15/16 Advertising Summary

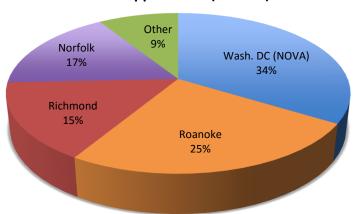
Media Channel	Advertising Spend	Impression Volume
Digital Display	\$184,258	36,268,597
Print	\$195,683	4,174,813
TV	\$153,692	17,921,158
Out of Home	\$94,932	26,670,764
Radio	\$64,068	5,134,028
Paid Search	\$40,906	751,128
Online Video	\$44,705	3,478,212
Streaming Radio	\$41,985	2,775,562
Total	\$820,229	97,174,262

• Includes all Undergraduate, Transfer and Multicultural advertising

Advertising's Impact by Market



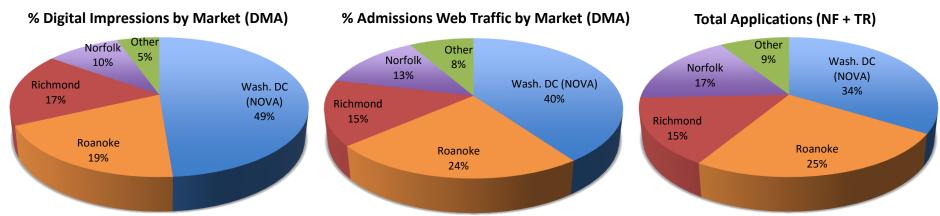
% Total Applications (NF + TR)



*All data pulled from Sept 1, 2015 – Mar 1, 2016

- The majority of advertising spend during Sept-Feb was allocated to four key market DMAs (Designated Market Areas): Washington DC (NOVA), Roanoke, Richmond and Norfolk
- In general, in-state applications through February were consistent with the proportion of ad spend per market, with a particular uptick in Radford's home market of Roanoke

Digital Advertising's Impact by Market



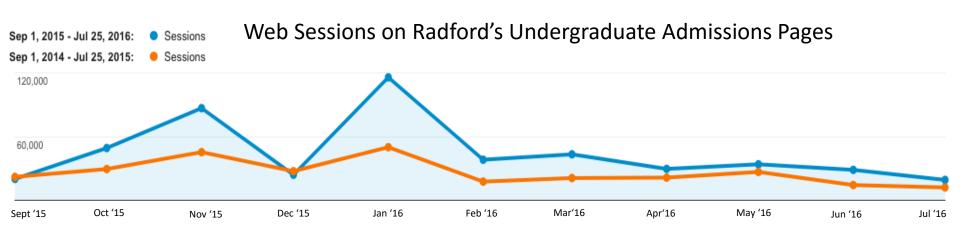
*All data pulled from Sept 1, 2015 – Mar 1, 2016

- Digital advertising impressions targeted the same four major Virginia markets, with the majority of impressions focused on the heavily populated Washington DC (NOVA) market
- Traffic patterns on the Admissions section of the Radford website mirrored the delivery of digital ad impressions by market
- Total applications are highly correlated with the pattern of traffic to the Admission site

FY15/16 Key Performance Indicators

KPI	Undergrad	Transfer	Multicultural	MBA	Total
Advertising Impressions	81,881,955	7,253,282	8,039,025	10,200,081	107,374,343
Landing Page Visits	39,408	7,888	10,229	25,234	82,759
Visit Rate (digital banners)	62%	66%	50%	43%	N/A
Landing Page Event Actions	733	183	163	453	1,532
Application Actions	50,146	9,498	N/A	N/A	59,644

Website Performance (Admissions Section Year over Year)



- 71% YoY increase in web traffic to Radford Admissions Section during Sept 2015 July 2016
- Largest increases in traffic were during months of November (+91% YoY) and January (+132% YoY) when there was an elevated amount of paid advertising in market
- Additionally, the Admissions pages had a 48% increase in page views and 19% increase in new web sessions

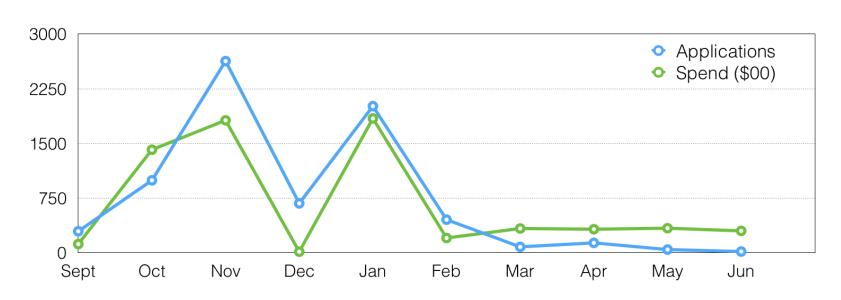
FY15/16 Application Trends

Undergraduate Applications – Online Data vs. Offline Data



- Applications received by Radford Admissions through offline data (green line) closely correlates to the trend of event actions occurring on the website (blue line)
- Most students submitted applications during November and January

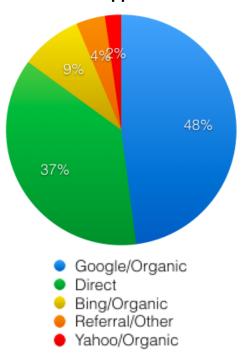
Advertising Spend vs. Undergraduate Applications



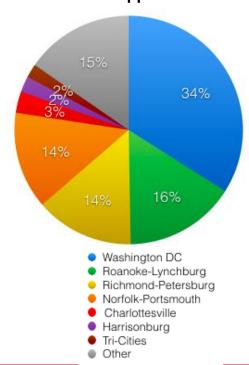
 Undergraduate application rates reflect a correlative pattern of advertising spent in the market each month

FY15/16 New Freshmen Application Trends (Online Data)



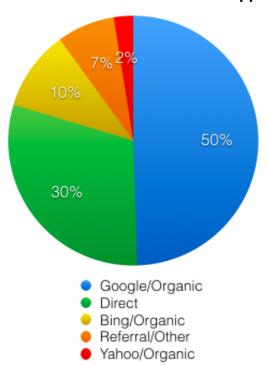


Top Feeder Markets for New Freshmen Applicants

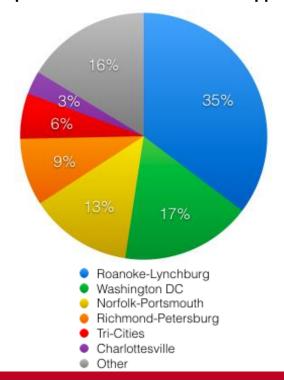


FY15/16 Transfer Application Trends (Online Data)

Top Website Traffic Sources for Transfer Applicants



Top Feeder Markets for Transfer Applicants



MBA Marketing

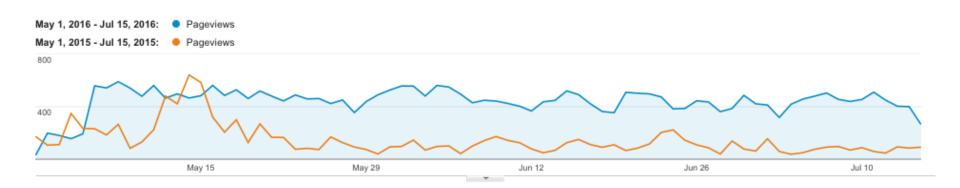
- Situation: Low awareness of the Radford MBA and 2 years of declining enrollment
- Overall Seasonal Goal: Generate 100 applications and enroll 50 new students for fall 2016
- Objective: Build visibility for the Radford MBA as a high quality, convenient and affordable way for career advancement
- Tactics: Use targeted media to drive interest and inquiries in high priority markets
- Results Highlight: 202% YoY increase in website visits to the Radford MBA

MBA Advertising Campaign Overview

- Target Audience: Prospects for fulltime, part-time or online (MBA) degree
 - Primary: Working professionals and current Radford undergrad students
 - Secondary: Radford alumni
- Timing: May 1 July 15
- Geography: Feeder colleges and key markets of opportunity: Northern Virginia (Washington, DC market), Richmond and Norfolk

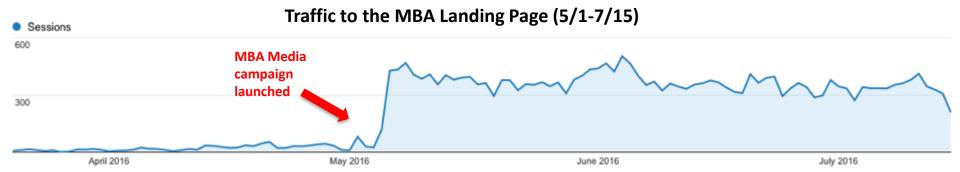
Media Channel	Advertising Spend Cost	Impression Volume
Digital Display	\$34,759	8,317,973
Paid Search	\$14,809	135,624
Print	\$7,081	631,032
Paid Social	\$5,029	969,752
Radio	\$4,783	145,700
Total	\$66,462	10,200,081

Website Performance (MBA Pages Year over Year)



- The MBA Campaign resulted in 33,322 total page views on all MBA section pages
 - 202% YoY increase in total website visits to the MBA section
 - 266% increase in unique visits to the MBA section
- Users spent an average of 2:09 minutes on MBA section pages (111% YoY increase)

Traffic to all MBA Pages on Radford Website



MBA Event Actions	5/1 – 7/15
Apply Now	285
Request More Info	108
Schedule a Tour	32
Email MBA Program	13
Total Actions	438

COBE Branding & Marketing

- Goal: Introduce the COBE brand and drive interest and enrollment in Radford undergraduate business education
- Audience: Prospective students and their parents; current Radford students
- Strategy: Position COBE as providing a hands-on education that develops the competencies that will support any career path students choose. Make business education relevant to the Millennial generation
- Tactics:
 - Target a paid social media campaign to prospective students and parents in high potential markets;
 - Promote COBE enrollment events for highly selective students;
 - Develop collateral to tell the COBE story

COBE Creative





THIS IS BUSINESS

RADFORD

UNIVERSITY

"Passion" and "Austreas degree" don't usually go hand in hand, but three college years focused on a conser to global frience or accounting? All of free pursuits require creative and critical thinking skills, and with the light presention, you can follow your business sheare; wherever they (COSC), for approach is truly upon a solid foundation in innovation and

FOLLOW YOUR PASSION AND SUCCESS WILL FOLLOW.

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WE'RE REDEFINING BUSINESS. ONE STUDENT AT A TIME.

When you eak into our college, you can't help and had increased. The analysis are made insurrounce anchoration student coherentary and make your feet motivated to get out there and be outpeat/or this even have a much "trading room flow," giving our abullents harsty-on access to important burn.

Together, let's turn your passion into your purpose, Learn about everything we have to offer.

MAKE YOUR REASON OUR BUSINESS.

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Today's business degrees can be tied to whatever it is you're passionate about. Turn your passion

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Radford University College of Business &

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Learn More

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FY15/16 Advertising Insights

- Undergraduate enrollment year has three "phases"; advertising needs to be in synch.
 - Discovery/Early Application phase: Sept-Oct
 - Conversion/Regular Application phase: Nov-Feb
 - Yield & Early Discovery phase: Mar-May
- Transfer prospects typically research all year (both seasons), but application phase only ramps up
 in January and maintains momentum through May
- Majority of online applicants are using Google to search for Radford. They go straight to the homepage
 - Vital to continue to include and expand key information on homepage to drive students to learn more and apply
- Digital marketing landing page will benefit from adding visuals, attractive buttons, and incentivized call-to-actions.

Upcoming FY16/17 Campaign Approach

Strategic Approach for FY2016-17

- Launch with awareness and interest building branding tactics Sept-Oct during discovery phase for high school seniors and their influencers
 - Hyper-targeted digital media
 - Radio/Streaming tactics to promote Open Houses and campus visits
 - Align with relevant print content
 - Introduce paid social media to encourage engagement and promote Open House dates
- Elevate ad presence during key application/conversion phase of Nov-March
 - Launch new TV spot and leverage spot on digital channels to expand reach
 - Strategically targeted out of home opportunities to extend brand presence
 - Communicate deadline dates on digital executions (display/social) to generate sense of urgency
- Continue momentum through the Spring during yield phase and younger high school students' discovery phase
 - Consider native advertising channels that seek to educate and inform the next generation of applicants
 - Concentrate paid search on Transfer prospects who are more likely to apply in the Spring

Fall 16/Spring 17 Media Approach

Out of Home

- Continue to leverage OOH in areas where Radford will benefit from additional visibility
- Continue to employ proven transit opportunities to expand the marketing footprint
- Consider digital units that will allow for rotation of multiple creatives and time-sensitive copy

Print/Magazine

- Focus on college guides and program-specific publications with contextual relevance
- Diminish use of newspapers/magazines, which tend to skew older in readership and historically contribute more to resource constraints

Radio

- Continue to use terrestrial radio in Roanoke market for branding and Open House communication
- Use streaming radio across all state markets to efficiently target prospects and parents

Television

- Run new TV spot in high potential markets
- Flight media to run after political season (Nov) to avoid rate hikes
- Run online video of new spot to extend reach and frequency; include call to action graphic

Fall 16/Spring 17 Media Approach

Digital Advertising

- Continue to target display banners to Radford's most relevant audience
- Consider allocating a larger pool of budget toward mobile targeting, as 50% of website searches are now done on a mobile device first
- Employ unique sizes and executions to command attention
- Use Cost per Visit as a primary KPI for digital media and use Radford's FY16 CPV as a benchmark
- Employ innovative digital and paid social media tactics to engage students, parents and influencers "where they live," and multiply exposure through social media "sharing"
- Coordinate "Search Engine Marketing" timing during periods with highest opportunity for conversion or return on ad spend (ROAS)

Key Performance Indicators for FY16-17

- Employ GLOBAL Key Performance Indicators (KPIs) that measure the quantity and quality of traffic engaging with the Admissions section of the Radford website as a product of the overall marketing effort
- Utilize **DIGITAL** KPIs that measure specific campaign metrics and actions that are directly attributable to the digital marketing efforts

Global KPIs

- Undergrad Admissions Section Traffic
- "Apply" Page Traffic
- Application Link Event Actions

Digital KPIs

- Digital Media Impressions
- Marketing Landing Page Visits
- Marketing Landing Page Inquiry Actions

^{*}Visit Rate & Cost Per Visit used as quality performance benchmarks

Media Relations

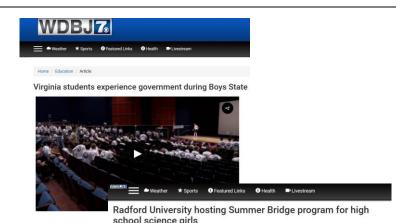
Class of 2016

- Roanoke Times
 - Features student ChristinaPoole
- WDBJ
 - Graduate Student, Joe Reser, moves to Alaska
- Southwest Virginia Today
 - Teacher making trek to
 Alaska student Jordan
 Addison



Summer Programs

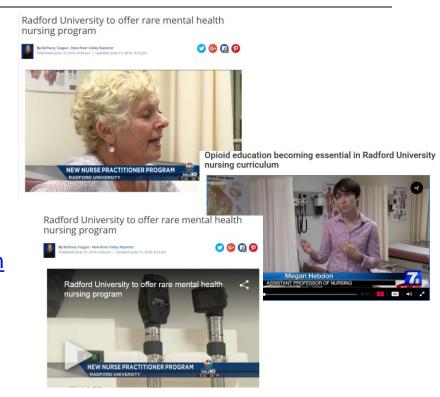
- The Roanoke Times
 - Boys State builds leaders during week at Radford
- WDBJ Channel 7
 - Virginia students experience government during Boys State
 - Radford University hosting Summer Bridge program for high school science girls
 - Summer Bridge program ammunition plant visit
 - Summer Bridge forensic science and cyber security exercise





Nursing, Health and Social Services

- WDBJ Channel 7 SME
 - School of Nursing Professor, Meghan
 Hebdon new opiod education program
 - Story was also picked up by online news outlets in UK and India
 - School of Nursing professor, Majorie
 Young traveling in areas known to have
 Zika virus
- WSLS Channel 10 SME
 - School of Nursing professor, Vicki Bierman
 new mental health nurse practitioner
 certificate
 - CHBS psychology professor, Sarah
 Hastings lack of psychiatrists nationwide



Performing Arts and Design

- The Roanoke Times
 - CVPA professor, Wesley Young one man Oscar Wilde show
- Aviation Pros (industry publication)
 - CVPA art exhibit at National airport
- Interior Design (industry publication)
 - Sherwin-Williams Reveals 2016 STIR Student Design Challenge
 Winners RU student Anna Nicholson won second place in residential category and won the Facebook fan favorite category

Economics

- WDBJ Channel 7 SME
 - COBE finance professor, Steve Beach how Brexit could impact economy
 - COBE finance professor Steve Beach recovery from recent stock market drop may not be sustainable
 - COBE finance professor Steve Beach –
 SMIPO
 - COBE finance professor Steve Beach impact of elections on our wallets
- WSLS Channel 10 SME
 - COBE finance professor Steve Beach stock market spike



Criminal Justice & Politics

- Business Insider SME
 - CHBS criminal justice professor, Tod Burke police body cameras
 - CHBS criminal justice professor, Tod Burke law exempting police camera footage from the public record
- WFIR 960 AM radio SME
 - CHBS criminal justice professor, Tod Burke police ambush in Dallas
 - CHBS School of Communications professor, Scott Dunn, political campaign communications
- The Christian Science Monitor SME
 - CHBS criminal justice professor, Tod Burke police and race
 - CHBS criminal justice professor, Tod Burke Baton Rouge tragedy, challenges faced by black officers

Criminal Justice & Politics

- NBC News SME
 - CHBS criminal justice professor, Tod Burke -Dallas highlights police stress, recruitment struggles
- WDBJ 7 two faculty SMEs
 - CHBS professor of communications, John Brummette and Tod Burke - deadly force in wake of police shootings
- WFXR Channel 21/27 SME
 - CHBS School of Communications professor,
 Scott Dunn, political campaign communications



Creative Services

Creative Services

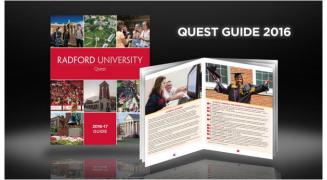
- Creative Services designed or coordinated numerous products in support of branding, marketing and presidential transition, including:
 - President Hemphill alumni tour and transition
 - Residential Life promotional campaign
 - Quest guide, Quest online video "commercial" https://vimeo.com/171811331 and Quest video vignettes
 - The Reason is Radford campaign-aligned brochures for academic and cocurricular programs
 - Implemented a Creative Services project management system: streamlined processes resulting in increased productivity, quality control and customer service
 - Post-production support to The Reason is Radford 2016-17 TV/web ad

Creative Services









Web Communications & Strategy

Web Communications & Strategy

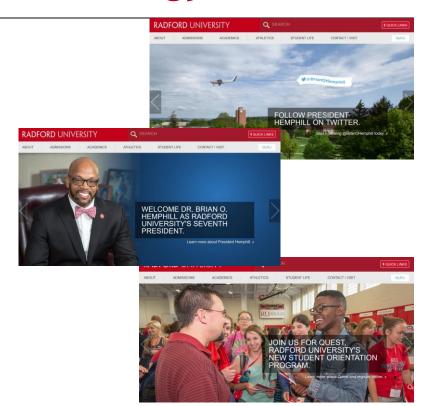
- May 1 to July 26, 2016 all of Radford.edu received nearly 2.4 million page views. Top pages viewed for this period were:
 - Radford.edu homepage
 - Directory
 - Admissions (undergraduate)
 - New Student Programs
 - Graduate College homepage
- RU Mobile App 5.0 went live
- New search mechanism went live on Radford.edu
- Created webpages within School of Nursing website highlighting online RN continuing education (CE) courses
- Threat Management and Behaviors of Concern website went live
- Supported updates to International Education Center site
- Supported content and usability updates to Disability Resources
 Office site





Web Communications & Strategy

- · Created new website for Maker Space
- Created new website for Helping Eradicate Homelessness through Resources, Opportunities and Supplies (HEHROS)
- Commenced redesign of Human Resources site
- Developed Office of Student Life site template
- Developed COBE Center for Innovation and Analytics site template
- Homepage banner images with eight different banners promoting
 - President Hemphill's first day, his Twitter account, Alumni Tour, President's Welcome to the Community
 - Welcome to Boys State, Quest
 - Mobile App 5.0
 - Ambient video
- Implemented Snapchat social media platform launched during Quest
 - Quest Assistants participated



Social Media Summary (May 1 - July 26, 2016)

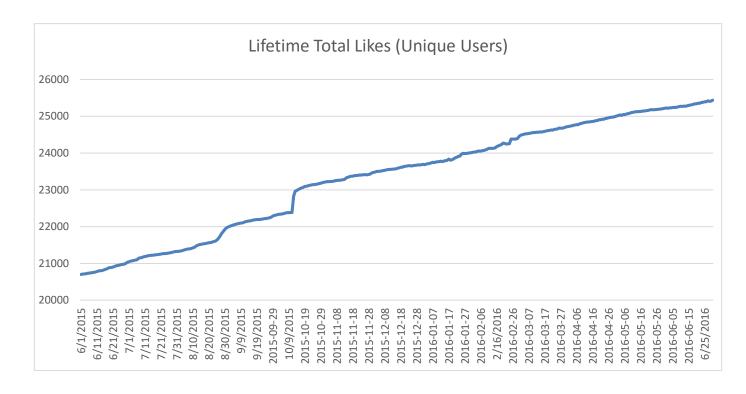
Twitter		
Total overall impressions	-3,901,000 total - 4.7k per day	
Overall Engagement	1.2% engagement rate870 total link clicks461 retweets1.2K likes64 replies	
Followers	- 15,265 followers total - 1.5 new followers per day	

Facebook	
Overall posts	- 65 total posts - 12K total engagement
Overall Likes	- 26K total likes - + 613 new likes

Snapchat	Quest Campaign: 5/26-7/8
Posts	196
Number of Views	163,118
Average Views per Post	747

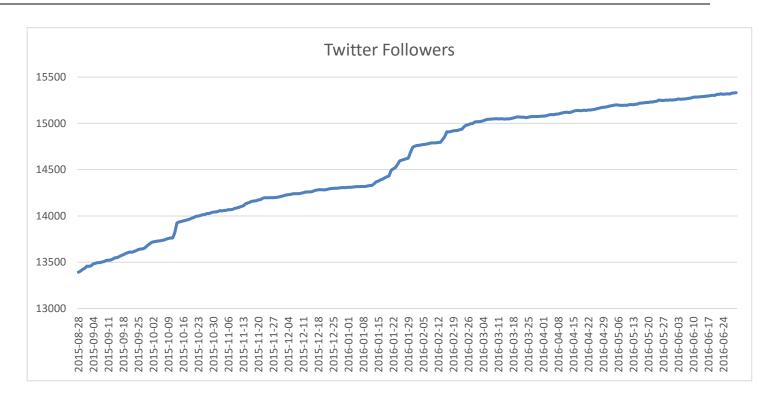
Facebook -Users trends (June 1, 2015-June 27, 2016)

- Total reach -9,825,077 users
- Overall Engagement (likes, comments, shares) -68,000
- 23% increase in fans/likes during this period

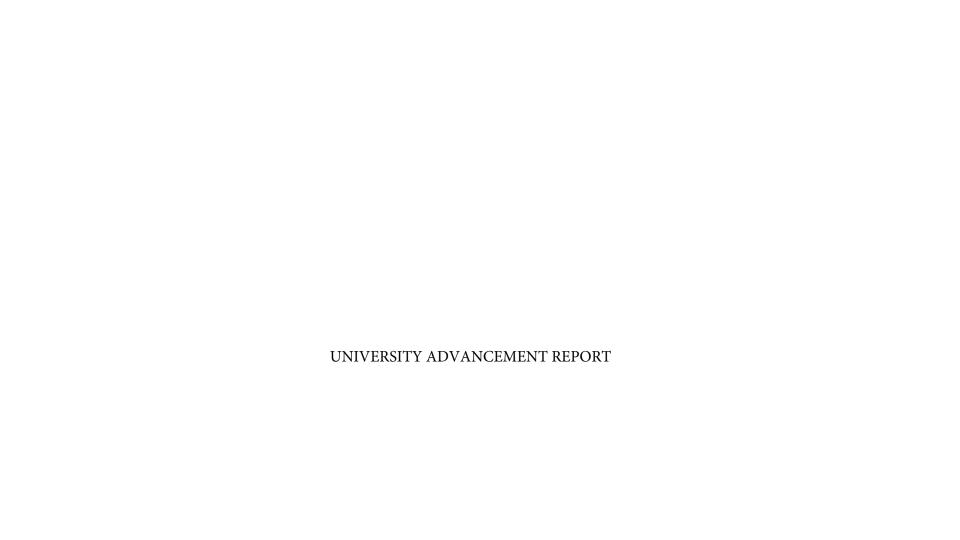


Twitter - User Trends (Aug. 28, 2015-June 27, 2016)

- Total impressions -1,654,262
- Overall Engagement (likes, replies, retweets) -6,600
- 14% increase in fans/likes during this period



Discussion



Board of Visitors

RADFORD UNIVERSITY

Office for University Advancement and Alumni Relations



Advancement Overview

Fiscal Year Update
Development Strategic Approach
Alumni Relations Strategic Approach
Upcoming Activities

Fiscal Year by the Numbers

Advancement

Total Fiscal Year Use, Endowed/Capital Gifts, and New Pledges

		FY13-14		FY14-15		FY15-16
	FY13-14	Donors	FY14-15	Donors	FY15-16	Donors
Fiscal Year Use	\$1,572,889	3,236	\$1,604,966	3,441	\$2,009,493	3,996
Endowed	\$754,490	1,946	\$538,001	1,369	\$496,800	514
Capital	\$422,261	200	\$454,958	60	\$25,451	33
Real Estate	\$222,500	1	\$0	0	\$0	0
Planned Gifts	\$752,500	5	\$1,282,000	8	\$5,090,000	9
Loans	\$0	0	\$0	0	\$140,300	4
Total	\$3,724,640		\$3,879,925		\$7,762,044	

Fiscal Year by the Numbers

Advancement

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		FY13-14		FY14-15		FY15-16
	FY13-14	Donors	FY14-15	Donors	FY15-16	Donors
Fiscal Year Use	\$769,093	3,067	\$874,743	2,665	\$1,039,647	3,582
Restricted-Pending	\$0	0	\$36,487	22	\$12,350	7
Endowed/Capital						
Gifts	\$880,042	1,492	\$892,883	1,082	\$459,723	537
Real Estate	\$222,500	1	\$0	0	\$0	0
New Pledges	\$1,853,005	1,023	\$2,075,812	1,176	\$6,250,324	570
Subtotal =	\$3,724,640		\$3,879,925		\$7,762,044	
Gifts in Kind	\$105,257	49	\$200,775	38	\$223,955	45
Realized Bequests	\$7,500	1	\$37,639	3	\$11,000	1
Subtotal =	\$112,757		\$238,414		\$234,955	
Grand Total	\$3,837,397		\$4,118,339		\$7,996,999	

Development

Strategic Approach

- College-Based:
 - Staffing:
 - COBE: Sam Wagner (July)
 - CHBS/CVPA: Ron Nolan (July)
 - CHEHD/CHHS: Jocelyn Stephens
 - CSAT:
 - Planned Giving: Bruce Cunningham
 - Corporate/Foundation (open)
 - Athletics: Andrew Hartley
 - Approach:
 - Annual/Major/Planned Gifts
 - Alumni Relations
 - Matrix:
 - 16 appointments per month (face-to-face visits)
 - Strategic personal solicitations (proposals)

Development

Annual Approach

- Direct Mail:
 - Partnership with Royall and Company (second year contract)
 - Fall mailings (3) and emails (multiple per each mailing)
 - September first mailing thank you renewal Presidential approach
 - November Entire data base
 - December calendar year end push
 - Fiscal Year end mailing and emails
 - Late May (15-20) schedule drop date
 - New initiatives:
 - Young alumni (separating new graduates)
 - Data Analysis for personal solicitations
 - Non-Royall Spring Mailing
 - College based focused

Development

Annual Approach

- Phone Program:
 - New hire: Frankie West (July)
- Strategic Approach:
 - Partnership with CampusCall (training and development)/ Royall
 - Renewal / Acquisition
 - New hires for student callers / updated training and development
 - College presentations / Affinity groups
- Crowd Funding
 - Currently reviewing corporate partners
 - Target Spring platform launch
 - Day of Giving

Alumni Relations

Strategic Approach

- Key Initiatives:
 - Alumni Association LLC Completed
 - Advisory Board members selected
 - 1st Affinity Group partnership in process
- Regional:
 - New hire: Richmond/Virginia Beach Coordinator: Alexa Jupe (July)
 - Outreach and Development Chapters
- Partnerships:
 - Career Services
 - Admissions
 - Colleges

Alumni Relations

Presidential Tour Recap

Phase One:

Re	egion	Attendees
•	NoVa: July 13	214
•	Richmond: July 14	187
•	Va Beach: July 19	173
•	Roanoke: August 11	163
•	NRV: August 14	313



Region

•	Abingdon: August 17	100
•	Raleigh: September 22	
•	Charlotte: September 28	

Atlanta: September 29

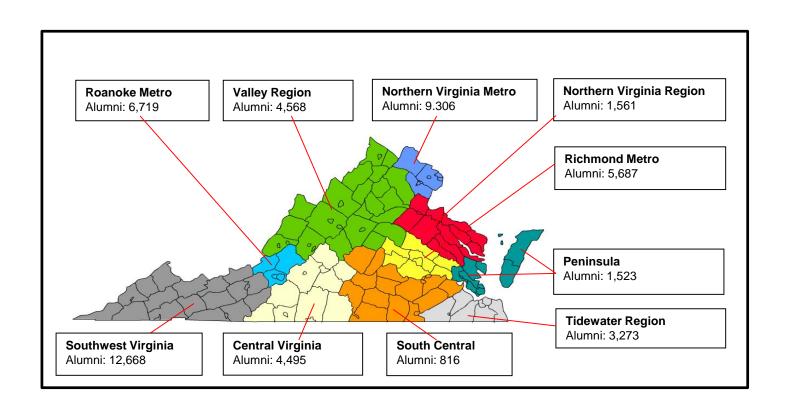






By the Numbers

Number of Living Alumni by Region in Virginia (May 2016)



By the Numbers

Number of Living Alumni in Virginia - by Region and College (May 2016)

Region	COBE	CEHD	СННЅ	CHBS	CSAT	CVPA	GRAD	UNKN	Total
Central VA	663	1,218	403	1,057	324	264	496	70	4,495
Northern VA	282	405	81	450	137	105	59	42	1,561
Northern VA Metro	2,297	1,795	311	3,129	763	622	191	198	9,306
Peninsula	243	405	85	425	119	114	67	65	1,523
Richmond	1,225	1,301	346	1,603	435	431	225	121	5,687
Roanoke Metro	1,157	1,606	825	1,470	356	320	900	85	6,719
South Central	95	234	73	235	64	51	44	20	816
Southwest	1,590	3,207	1,001	3,056	1,097	683	1,769	265	12,668
Tidewater	630	807	171	959	270	230	111	95	3,273
Valley	699	1,287	314	1,259	403	281	231	94	4,568
Total	8,881	12,265	3,610	13,643	3,968	3,101	4,093	1,055	50,616

Alumni Relations

Engagement Activities / Events

- Summer Engagement
 - Radford University Day at the Nationals Park
 - Watermelon Festival
 - Alumni / Legacy Family Luncheon
 - Alumni Faculty / Staff Welcome Back
- Fall Engagement
 - Golf Society Reunion
 - Neptune Festival
 - Highlander Festival
 - HOMECOMING



Questions