

# **RADFORD** **UNIVERSITY**

Board of Visitors

**EXECUTIVE COMMITTEE**  
**FEBRUARY 16, 2018**  
**PRESIDENT'S CONFERENCE ROOM**  
**MARTIN HALL, THIRD FLOOR, RADFORD VA**

## **MINUTES**

### **COMMITTEE MEMBERS PRESENT**

Mr. Mark S. Lawrence, Chair and Rector  
Mr. Randy J. Marcus, Vice Rector  
Mr. Robert A. Archer  
Ms. Krisha Chachra  
Dr. Rachel D. Fowlkes  
Dr. Susan Whealler Johnston  
Dr. Debra McMahon  
President Brian O. Hemphill

### **OTHERS PRESENT**

Ms. Karen Castele, Secretary to the Board of Visitors and Special Assistant to the President  
Ms. Ashley Schumaker, Chief of Staff, Office of the President  
Mr. Allen T. Wilson, Assistant Attorney General, Commonwealth of Virginia

### **CALL TO ORDER**

Mr. Mark S. Lawrence, Rector, formally called the meeting to order at 8 a.m. in the President's Conference Room, Third Floor, Martin Hall, Radford University, Radford, Virginia.

### **APPROVAL OF AGENDA**

Rector Lawrence asked for a motion to approve the February 16, 2018 agenda. Mr. Robert A. Archer so moved and Mr. Randy Marcus seconded. The agenda was approved unanimously, as published.

### **APPROVAL OF MINUTES**

Rector Lawrence asked for a motion to approve the December 8, 2018 minutes for the Executive Committee. Mr. Marcus so moved and Mr. Archer seconded. The minutes were unanimously approved.

### **PRESIDENT'S REMARKS**

President Brian O. Hemphill provided updates on recent campus activities. He began by sharing news regarding the intended merger with Jefferson College of Health Sciences. Leading up to and following the January 18, 2018 announcement, there has been extensive coverage of the merger, which has generated a great deal of positive feedback about the future. The team is quickly moving from the announcement phase to the implementation phase of the merger.

President Hemphill provided updates on his meetings with various state officials building support for the new academic building, the Center for Adaptive Innovation and Creativity, which will serve as the new home to the College of Visual and Performing Arts with additional space for the Waldron College of Health and Human Services. President Hemphill also announced that the University will host an event on March 14, 2018 to dedicate and name the IMPACT Lab, which was created nearly a year ago to implement a competency-based education strategy and subsequent programming

### **OVERVIEW OF BOARD COMMITTEE STRUCTURE**

Vice Rector Marcus distributed information related to Committee structures of Board of Visitors within the Commonwealth of Virginia and peer institutions. Additionally, he shared information regarding how the current Committee structure aligns with the recently approved strategic plan. A copy is attached hereto as *Attachment A* and is made a part hereof. Following discussion, the Committee agreed that the current structure allows the University to move forward in meeting the goals and strategies outlined in the strategic plan. The Committee discussed the possibility of several minor updates to Committee names moving forward. For example, there was discussion and consensus for moving the Student Affairs Committee to the Student Success Committee and the Academic Affairs Committee to the Academic Excellence Committee. Additionally, there was some discussion regarding the scope of the Governance, Administration and Athletics Committee.

### **REPORTS OF STANDING COMMITTEE CHAIRS**

The following Standing Committee Chairs provided a brief verbal report on what will be shared at the full Board meeting:

- Mr. Robert A. Archer, Business Affairs and Audit Committee;
- Ms. Krisha Chachra, University Advancement, University Relations and Enrollment Management Committee.
- Dr. Rachel D. Fowlkes, Governance, Administration and Athletics Committee;
- Dr. Debra McMahon, Student Affairs Committee; and
- Dr. Susan Whealler Johnston, Academic Affairs Committee.

### **ADJOURNMENT**

With no further business to come before the Executive Committee, Rector Lawrence requested a motion to adjourn. Dr. Johnston made the motion and Mr. Archer seconded. The meeting adjourned at 8:55 a.m.

Respectfully submitted,

Ms. Karen Castele  
Secretary to the Board of Visitors and Special Assistant to the President

# Summary of Board Committees

Attachment A

Virginia Public Universities	
Virginia Tech	Academic, Research and Student Affairs Committee Buildings and Grounds Committee Compliance, Audit and Risk Committee Finance and Resource Management Committee Governance and Administration Committee Executive Committee
University of Virginia	Academic and Student Life Committee Advancement Committee Audit, Compliance, and Risk Committee Buildings and Grounds Committee Executive Committee Finance Committee Health System Board Committee The University of Virginia's College at Wise Committee
George Mason	Executive Committee Academic Programs, Diversity and University Community Committee Audit Committee Development Committee Finance and Land Use Committee Research Committee
Longwood	Executive Committee Audit Committee
Mary Washington	Executive Committee Academic and Student Affairs Committee Administration, Advancement, Finance and Facilities Committee Audit Committee Nominating and Governance Committee Diversity Ad-Hoc Committee
James Madison	Advancement Committee Athletics Committee Audit Committee Education and Student Life Committee Finance and Physical Development Committee Executive Committee
Christopher Newport	Finance and Audit Committee Academic Affairs Committee Student Life Committee Building and Grounds Committee
Old Dominion	Executive Committee Academic and Research Advancement Committee Administration and Finance Committee University Advancement Committee Student Enhancement and Engagement Committee Audit Committee
Norfolk State	Executive Committee Academic Affairs Committee Audit Committee Finance and Administration Committee

	<p>Student Affairs Committee University Advancement Committee</p>
Virginia Commonwealth	<p>Executive Committee Academic and Health Affairs Committee Audit, Integrity and Compliance Committee Finance, Budget and Investment Committee Governance and Compensation Committee University Resources Committee</p>
Virginia State	<p>Academic and Student Affairs Committee Facilities, Finance and Audit Committee Personnel and Compensation Committee Institutional Advancement Committee Executive Committee</p>
William and Mary	<p><u>Standing Committees</u> Committee on Academic Affairs Committee on Administration, Buildings and Grounds Committee on Athletics Committee on Audit and Compliance Executive Committee Committee on Financial Affairs Richard Bland College Committee <u>Committees of the Whole</u> Committee on University Advancement Committee on Strategic Initiatives and New Ventures Committee on Student Affairs</p>
<b>Peer Institutions</b>	
Appalachian State	<p>Executive Committee Academic Affairs Committee Athletics Committee Audit Committee Business Affairs Committee Student Affairs Committee</p>
Bloomsburg University of Pennsylvania	<p>Audit and Compliance Committee Executive Committee Governance and Leadership Committee Student Success Committee University Success Committee</p>
Hofstra University	<p>Executive Committee. Finance Committee Academic Affairs Committee Campus Planning and Facilities Committee Development and Alumni Affairs Committee Endowment and Investment Committee Audit Committee Athletics Committee Nominating Committee</p>
Rowan University	<p>Executive Committee Academic Affairs/Student Affairs Committee Audit Committee Budget &amp; Finance Committee Facilities Committee</p>

	University Advancement Committee Nominations Committee
Western Carolina University	Finance and Audit Committee Academic Affairs and Personnel Committee Administration, Governance, and Trusteeship Committee
Winthrop	Executive Committee Committee on Academic Quality Committee on Finance Committee on Student Life and Athletics Committee on Institutional Advancement and Development Committee on Enrollment and Retention Committee on Compensation

## Review of Board of Visitors Committee Structure

Radford	VT	UVA	GMU	LU*	UMW	JMU	CNU	ODU	NSU	VCU	VSU	CWM
<b>Executive Committee</b>	Y	Y	Y	Y	Y	Y	N	Y	Y	Y	Y	Y
<b>Academic Affairs Committee</b>	Y	Y	Y	N	Y	Y	Y	Y	Y	Y	Y	Y
<b>Business Affairs and Audit Committee</b>	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
<b>Governance, Administration and Athletics Committee</b>	Y	N	N	N	Y	Y	N	Y	Y	Y	Y	Y
<b>Student Affairs Committee</b>	Y	Y	Y	N	Y	Y	Y	Y	Y	N	Y	Y
<b>University Advancement, University Relations and Enrollment Management Committee</b>	N	Y	Y	N	Y	Y	N	Y	Y	Y	Y	Y

\*Call as needed

**Y** Aligns closely with Radford's Board Structure or Similar but Overlapping with Other Committees  
**N** Does not have a Designated Board Committee

### Observations:

- 10 institutions with stand-alone Audit or Audit/Risk Committee
- 3 institutions with stand-alone Building and Grounds Committee
- VT, UVA, Mary Washington, JMU, and VSU have a combined Academic and Student Committee

## Radford University 2018-2023 Strategic Plan Initiatives Alignment with Board of Visitors Committees

<b>Initiative</b>	<b>Primary Responsible Party</b>	<b>Administrative Liaison to BOV Committee</b>	<b>Board Committee</b>
<b>Academic Excellence and Research</b>	Provost and Vice President for Academic Affairs	Provost and Vice President for Academic Affairs	<b>Academic Affairs</b>
<b>Brand Identity</b>	Vice President for University Relations and Chief Communications Officer	Vice President for University Relations and Chief Communications Officer	<b>University Advancement, University Relations and Enrollment Management</b>
<b>Economic Development and Community Partnerships</b>	Provost and Vice President for Academic Affairs	Provost and Vice President for Academic Affairs	<b>Academic Affairs</b>
<b>Philanthropic Giving and Alumni Engagement</b>	Vice President for University Advancement	Vice President for University Advancement	<b>University Advancement, University Relations and Enrollment Management</b>
<b>Strategic Enrollment Growth</b>	Vice President for Enrollment Management	Vice President for Enrollment Management	<b>University Advancement, University Relations and Enrollment Management</b>
<b>Student Success</b>	Provost and Vice President for Academic Affairs	Provost and Vice President for Academic Affairs	<b>Academic Affairs</b>
	Vice President for Student Affairs	Vice President for Student Affairs	<b>Student Affairs</b>

End of Board of Visitors Materials

